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Our Vision

Enduring Information Superiority
for Joint Warfighter Supremacy

Our Mission

To integrate Air Force Air, Space and Cyberspace information and systems into the joint fight.

We do this by directing policy and advocating for resources to provide secure, reliable and timely information to the Joint Warfighter

Foreword

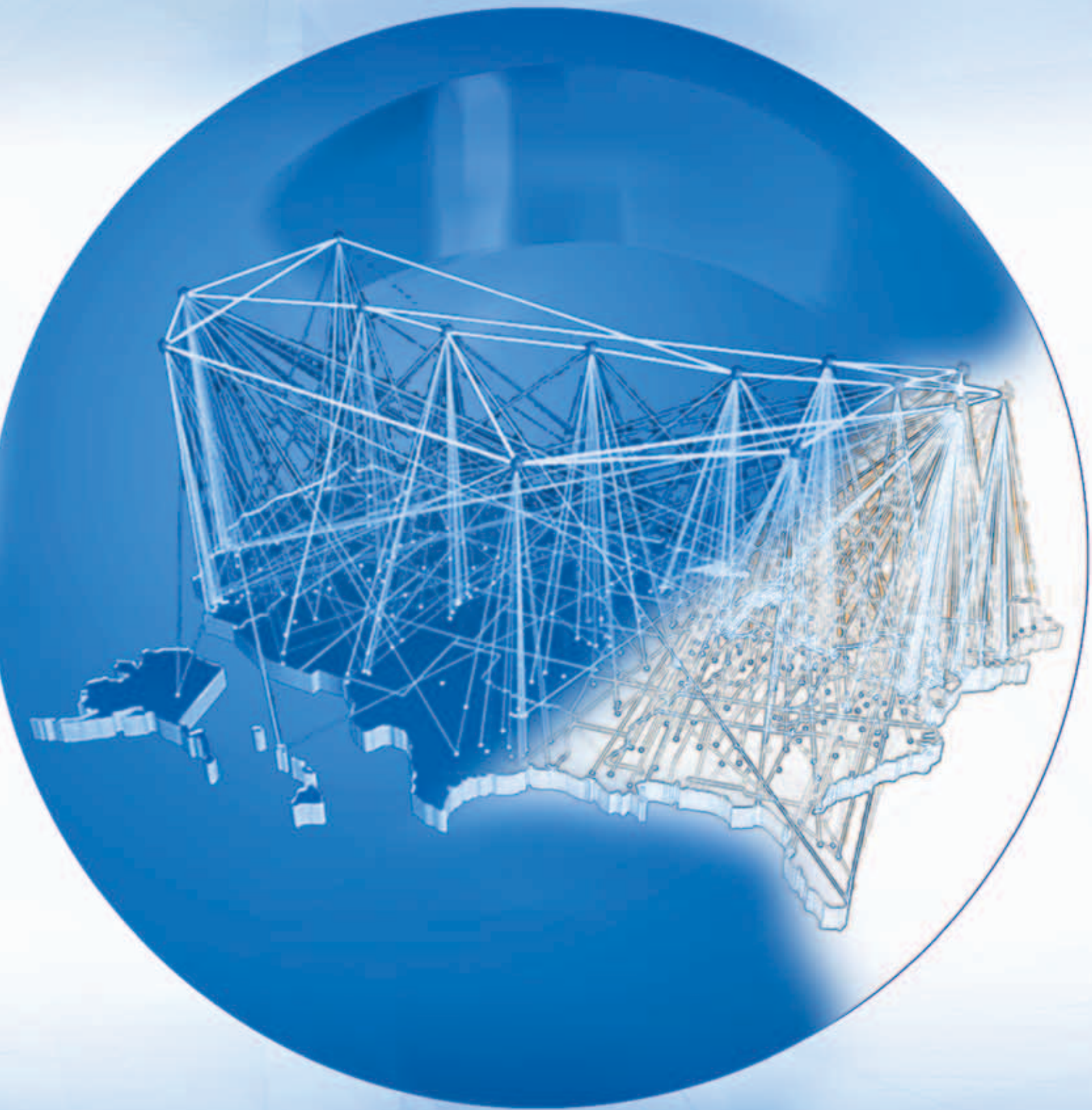
The joint team's success in current and future military operations is inextricably linked to our ability to deliver information superiority. From Iraq and Afghanistan to installations around the world, our Airmen, as well as our fellow Soldiers, Sailors, Marines and Coast Guardsmen, depend on secure, reliable, timely and accurate information as their lifeline. Because of this dependence, we are committed to delivering solutions for the information needs of our force.

We must enable the timely movement of relevant information across the full spectrum of users, from sensor to shooter, strategic through tactical and in environments ranging from austere battlefields to national Command and Control (C2) centers. To meet the needs of the warfighter while adhering to the mandates of public law, we are re-emphasizing the AF enterprise architecture and ensuring compliance via a well-defined governance structure. Through this architecture and governance structure we will shape our resourcing strategies to ensure we acquire the right capabilities needed for our force. Correspondingly, our communications and information workforce will transform as we deliberately develop our professionals to meet the demands of today and tomorrow.

The only constant in information technology today is change. We embrace this changing landscape and rather than be timid, we readily embrace these technological opportunities as we lay the foundation for an exciting future. This Strategic Plan provides the roadmap for our journey. We have established goals, accompanying objectives and methods to gauge our effectiveness. We are willing and innovative partners with our joint, Air Force and industry teams to achieve the best possible capabilities for today and tomorrow's joint fight.

W. T. Lord

WILLIAM T. LORD, Lt Gen, USAF
Chief Warfighting Integration and
Chief Information Officer



Strategic Goal 1

Improve network security and reliability while reducing costs by implementing an AF Enterprise Network governance structure based on an enforceable architecture

Strong and effective governance of the AF Enterprise Network is tightly coupled with our ability to deliver air, space and cyber effects to the joint fight. To maintain our military advantage, we must ensure the security and reliability of this warfighting capability in the face of increasing cyber threats. Therefore, we must re-invigorate our governance processes, planning and supporting policies/directives to provide more coherent management of the AF Network. Rigorous governance processes will allow the development and employment of an architecture that reflects the priorities of the Air Force while enabling improved decision-making.

Providing and sustaining a competitive edge for our warfighters will demand innovative approaches that match the pace of technological change. This will force changes in the way we define, procure and manage throughout the lifecycle of our network capabilities. Our renewed governance structure must be able to balance security, efficiency and cost across the AF Network portfolio. We will take direct aim at costly stovepipe systems and seek to eliminate systems and/or subsystems that deliver overlapping capabilities. Our ability to govern to a clear and collective plan and maintain a strong and well-defined relationship with our customer, government and industry partners will be crucial to these efforts as we move towards one integrated Air Force enterprise network that includes our Guard and Reserve teammates as well. To accomplish this we will take the following actions:

Supporting Objectives

1.1 Support the development and implementation of an AF enterprise-wide governance structure that guides operational requirements to capability development

Congress requires the Air Force Chief Information Officer (CIO) to facilitate the implementation and maintenance of an Air Force enterprise architecture. To accomplish this task we will develop an Air Force Instruction (AFI) to govern the acquisition of information technology which supports the Air Force portion of the Global Information Grid (AF-GIG). The overarching concept is to provide a single path through Electronic Systems Center (ESC) for the acquisition of capabilities that adhere to the enterprise design and engineering standards, achieve certification and accreditation on the front end of the process, are selected and resourced in an affordable manner, and, most importantly, rapidly provide warfighter capability across the enterprise.

1.2 Initial deployment of a rapid, risk managed certification and accreditation process across the IT system lifecycle

We will implement a rapid, collaborative, risk-managed security certification and accreditation (C&A) process that is compliant with Department of Defense (DoD) and statutory requirements to streamline the systems security certification and accreditation process. This streamlined process will reduce overall C&A costs by eliminating the need to certify and accredit non-system IT investments (applications, services and products) and expedite delivery of capability to the warfighter. The process will also improve security by focusing on current threat trends, examining vulnerability exploitation and ensuring proper mitigation activities are designed and implemented prior to fielding systems with the goal of obtaining full approval to operate.

1.3 Provide guidance to support the deployment of a distributed AF test and certification range that supports development and deployment of information and command and control capabilities

This collaborative test environment will support rapid certification and accreditation of capabilities for deployment on the network enterprise, modeling and testing of end-user experiences, as well as provide a solid baseline to measure capability performance.

1.4 Support a recurring series of tests, experimentation events and innovative initiatives that support final capability deployment and development of new concepts and capabilities

Using Air Operations Centers (AOC) Weapons Systems (WS) Recurring Events, Defense Information Systems Agency (DISA) Global Command and Control Systems - Joint (GCCS-J) testing, and Joint Expeditionary Force Experiment (JEFX) quarterly experimentation events, we will conduct technical assessments of emerging lab and industry technologies and identify three disruptive technologies as candidates for warfighter experimentation. We will also canvas industry and government labs for candidate technologies for experimentation and assessment.

1.5 Guide and govern the development of an IT enterprise architecture which supports IT capability development and IT lifecycle processes

To effectively govern the AF Enterprise Networks, we require a robust and enforceable enterprise architecture that is fully integrated into the decision-making process. SAF/XC will guide and govern the IT Enterprise Architecture development to support the full IT life-cycle. Additionally, we will renew our focus on providing policy, guidance and enabling architectural governance to architects across the AF so we can revolutionize both the content and usability of the IT Enterprise Architecture.

1.6 Transition pilot infrastructure efforts (e.g., IIB, AMPS) into supported programs

The Initial Infrastructure Build (IIB) will implement portions of Enterprise Level Security (ELS) and a Metadata Environment. Specifically, the IIB supports the protection of information in transit across enterprises via end-to-end, two-way authentication and will enable secure registration, discovery, access and sharing of information and services across the AF Enterprise. The transition of the IIB to Electronic Systems Center (ESC) will enable programmatic discipline for production infrastructure.

1.7 Guide development of a joint/ interagency architecture to support networking operational entities (e.g. aircraft, ships, maneuver units) in both the global environment and regional AORs

We will author and communicate an AF Warfighter Networking (WFN) Vision and Flight Plan and facilitate the development of supporting architectures, policy, governance and requirements. This will enable us to help shape AF resource and requirements processes with actionable guidance and a focused WFN strategy.

1.8 Support and guide development of a joint architecture to support senior leadership in transit for all conditions including nuclear operations

Senior leaders require seamless information exchange capability in their primary offices, in transit or in their operations centers. A joint architecture provides senior leaders with assured, agile, global communications through all threat conditions and environments. We will leverage the Senior Leader C3 System-Airborne (SLC3S-A) system, a critical enabler for the Very Important Person/Special Airlift Mission (VIPSAM) aircraft fleet, to develop the joint architecture to support all transit requirements.

Improve security and performance of network components by aligning AF network operations and defense C2 capability to the Joint network command structure

The United States Air Force is one of many elements contributing to joint warfare and our contributions in air, space and cyberspace carry equal purpose and importance. In some cases we bring the preponderance of the network capability and forces to the fight. However, in all cases, our value in cyberspace is derived in large part from our ability to fuse, secure and command and control our networks with those of our joint partners.

Our success in delivering air, space and cyber effects to the joint fight is inextricably linked to the security and reliability of the Air Force enterprise network. We must manage, monitor and constantly improve this vital warfighting capability to retain our competitive advantage in the face of existing and emerging threats. In order to achieve this goal will do the following:

Supporting Objectives

2.1 Partner with AFSPC and AF/A3/5 in the development of a revised network operations concept

We are partnering with AFSPC and AF/A3/5 to develop and implement the Cyberspace Action Plan. The action items in this plan are designed as building blocks for the combined governance, structure and cultural foundation for cyberspace operations. This Cyberspace Action Plan also provides the overarching guidance at the strategic and operational levels to address personnel, procedural and resourcing challenges affecting operations.

2.2 Deploy policy and procedures that ensure maintenance of the AF-enterprise network components against published DoD standards

We will create standardized and updated C2 and maintenance processes and procedures, technical orders, publications, AFNet Standard Operating Procedures (SOPs) as well as implement existing and new/upgraded network components (hardware, software) to improve security and performance of the AF Network. This will enable more effective training, Standardization/Evaluation and Quality Assurance programs to better equip our Airmen to protect and defend the cyber domain.

2.3 Deploy policy and procedures to ensure that network performance in support of mission needs is maintained (including metrics)

In conjunction with the lead Major Command, AFSPC, we are developing metrics (e.g. Cyber Incident Cycle Time and Incident Causal Analysis) that will focus our analysis and assessment with an end goal of identifying shortfalls with our tools, resources and training shortfalls.

Integrate C2 across all AF Service Core Functions

Whether our Airmen are building tomorrow's air tasking order in the AOC, flying in the skies over Afghanistan or working the mobility line, they all depend upon accurate, timely and relevant information to get their job done. A key SAF/XC contribution to the fight is to deliver the "engine and highway" that provides customers information, "information about information," data fusion capability, and tools and capabilities to synthesize information from various sources to make timely decisions. These tasks are as simple as sending an email or as complex as orchestrating simultaneous global logistics movements, sharing the air picture in a coalition environment or integrating data to present recruiting statistics. We plan to take the following actions to improve C2 integration across the Service's core functions:

Supporting Objectives

3.1 Support the deployment of joint information architectures including taxonomies, vocabularies and ontologies

A key aspect of the integration of C2 across the AF is our ability to exchange C2 information within the AF and with our joint and coalition partners. We will work to develop common taxonomies and vocabularies to ensure a more seamless flow of information across the GIG.

3.2 Support deployment of an AF-wide dashboard pulling from common data sources and supporting decision-makers AF-wide

We will deliver an AF Enterprise Dashboard (AFED) service and required infrastructure that can rapidly present decision-quality information to customers across functional boundaries and enable discovery, security and ease-of-use in existing and future information environments viewed from anywhere on the Air Force enterprise. This dashboard will have real-time integration with authoritative data sources to ensure accurate information at all times.

3.3 Support deployment of a new readiness reporting structure to support Joint Staff readiness reporting

The Deployment Readiness Service (DRS) will have the capability to track personnel readiness status and automatically report into the Joint Readiness Reporting System (JRRS).

3.4 Support deployment of an AF-standard flight scheduling capability

We will support the deployment of an enterprise-wide flight scheduling capability that enables access to all activities from anywhere on the Air Force enterprise.

3.5 Support deployment of global space and global mobility status information to all AF operations centers

We will support the deployment of an enterprise-wide DRS which will allow users across the enterprise access to global space and mobility status information.

3.6 Support and influence development of an Operational Support Facility (OSF) to facilitate distributed operations

We will assist ACC in developing the OSF Concept of Operations (CONOPS) to support the Component Numbered Air Force (C-NAF) functions remotely. In doing this, we will identify potential OSF functions that could be easily exercised using existing C-NAF processes, technology, systems and facilities. Then, we will work with ACC, other MAJCOMs and C-NAFs to identify exercises for OSF test cases.

3.7 Support and influence integration of Component NAF AFFOR staff support systems with AOC WS systems in a coordinated effort focused on the Component NAF/CC

We will support and guide the development of a C-NAF C2 architecture and Air Force Forces (AFFOR) staff process. We will do this by facilitating the development of supporting architectures, policy, governance and requirements efforts. Moreover, we will facilitate and influence development and deployment of systems to support common C-NAF/AFFOR staff functions.

3.8 Support development and deployment of a fully integrated, net-centric theater command and control system (AOC, AFFOR staff, TACS) in support of the Combatant Commander (COCOM)

We will support and guide development and deployment of a fully integrated, net-centric theater command and control system in support of the COCOM. This will be accomplished by overseeing the development and fielding of Net-Enabled Command and Control (NECC) capability modules to replace stove-piped legacy systems to improve support across the spectrum of operations from the Joint Tactical Air Controller (JTAC) to the Joint Forces Air Component Commander (JFACC). We will work with the C2 Tiger Team as part of the C2 General Officer Steering Group (GOSG) structure to influence and help facilitate C2 capability implementation as the AF warfighting integrator.

3.9 Develop Warfighter Sub-Enterprise Architecture

The long-range goal is to capture how the Air Force fights by leveraging MAJCOM architectures (Warfighting Sub-Enterprise domains). We are facilitating this by focusing on short- to mid-range goals in developing C2 architecture templates at the Wing and Component NAF levels (AFFOR and AOC). This defines and optimizes information exchanges, nodal analysis, security and survivability within and across the Warfighting Sub-Enterprise domains. This maximizes the warfighting capability the AF brings, at all levels, to the Joint Task Force or COCOM.

3.10 Perform HAF-designated task as USAF Agile Combat Support Master Capability Lead (ACS C2 MCL)

We are pursuing AF ACS C2 enterprise solutions incorporated into emerging AF integrated Command, Control, Communication, and Collaboration efforts. These efforts are categorized as both "enterprise" and "immediate." Enterprise efforts are AF-wide, tactical-to-CSAF level and inclusive of joint considerations and direction. Immediate efforts are more near-term focused providing critical capability to NAF/CC and CSAF until the enterprise capabilities are fielded.

3.11 Deploy DCAPES automated information system to present, plan, source, mobilize, deploy, account for, sustain, redeploy, and reconstitute forces

We will deliver a modernized deployment information capability to the warfighter through state-of-the-art software enhancements and automated information systems that present, plan, source, mobilize, deploy, account for, sustain, redeploy and reconstitute forces (Deliberate and Crisis Action Planning and Execution Segments (DCAPES)). This modernization will be accomplished through several delivery spirals.

Strategic Goal 4

Improve the resourcing framework for AF C&I Systems Portfolio

We must take a capabilities-based approach to resourcing our C&I systems. When we add or subtract resources from a program, the question we should ask is not how much are we spending or saving, but rather what capability we are gaining or losing. Our resourcing framework and process must address the various tradeoffs we face and illustrate the second- and third-order consequences with direct linkage to the delivery of capabilities to the customer. Through this approach, leadership can assess impacts holistically, with insight into

the synergies and interdependencies of various programs within and outside our portfolio. We will take the following actions to address these improvements to the resourcing framework:

Supporting Objectives

4.1 Coordinate and develop integrated AF Warfighter Integration and CIO inputs for FY11 APOM/POM

Through the Agile Combat Support Communications Infrastructure Panel (ACSCIP), we will conduct the necessary reviews and research to present final, detailed program guidance to A8 and FM on our prioritized C&I Programs, to include disconnects and offsets required to "balance the budget." Additionally, our analysts will annually develop, prepare and defend the Congressionally-mandated Information Technology Budget Estimate Submission and Information Technology Presidential Budget report.

4.2 Implement an integrated SAF/XC Execution Plan

Our plan will identify funding for each program in SAF/XC's portfolio and balance this plan against the President's Budget with AF headquarters adjustments. We will execute SAF/XC funding in accordance with OSD and MAJCOM goals. We will shape and influence programs in which SAF/XC has interest but are outside its direct control (e.g. MAJCOM Investment Funding, Service Acquisition Program funding, etc.) through the SAF/XC Program Review Board process.

4.3 Refine the Senior Working Group-approved AF IT Investment Strategy to a capability-based Portfolio Investment construct that enforces investment decisions throughout system lifecycle and leverages funding and technology to enforce compliance

The Air Force will adopt a capability-based portfolio investment process aligned with Office of the Secretary of Defense (OSD) that optimizes investments and minimizes risk in meeting the Department's capability needs. The Senior Working Group (SWG) members will designate capability portfolio managers who will coordinate review efforts and provide recommendations regarding integration, coordination, and synchronization of requirements to investments. These decision forums will occur throughout the investment, operations and maintenance lifecycle to ensure the AF is optimizing limited resources.

4.4 Expand the Air Force IT investment review process into the other mission areas, such as the Warfighting Mission Area (tied to 4.4)

During FY09, we will expand the structured business modernization IT investment review process to all systems having more than $10M in development and modernization budgets over the Five Year Defense Plan (FYDP). This process will enable sound investment decisions that will reduce the impact and workload on the program managers while efficiently providing warfighter capabilities.

Strategic Goal 5

Evolve C&I Workforce for the cyber future

No component of our effort is more crucial to our success than a trained workforce. As we organize ourselves to operate efficiently in the cyber domain, we are tackling the challenge of increasing the expertise of our workforce. Issues we will address include recruiting, training and retaining the increasingly scarce technical talent in our nation because the competition for these individuals remains fierce. We are taking the following actions to improve our force development capabilities to integrate cyber mission activities within our C&I workforce responsibilities:

Supporting Objectives

5.1 Guide development of a C&I workforce management plan for military and civilians

We will develop an overarching plan linking and defining Force Development initiatives and strategy to ensure workforce readiness meets emerging cyber requirements. We will monitor the C&I workforce to ensure personnel meet operational training requirements and ensure the right knowledge and skill sets are being taught at our schools at Keesler AFB.

5.2 Support development of AF cyber workforce development plan

We will integrate the C&I workforce into the AF cyber workforce development plan. We will also identify cyber operational requirements and determine what knowledge/skillsets need to be taught at Keesler AFB versus the knowledge/skillsets that need to be taught during Initial Qualification Training/Master Qualification Training (IQT/MQT).

5.3 Guide C&I development plans for key positions for both military and civilians

We will ensure officers and civilians are deliberately developed and assigned to key positions across the Air Force and joint community.

Strategic Goal 6

Establish a persistent and cost effective live, virtual, constructive (LVC) enterprise environment that supports concept development, acquisition and testing, and composite mission training and rehearsal

The business of employing capability to deliver an effect in combat is comprised of many components that must be tightly integrated through the full spectrum of military and industrial base activities. The ability to leverage modeling and simulation technologies will improve effectiveness associated with concept development, acquisition, testing, training and mission rehearsal activities and may result in cost savings. Equally important, a well refined LVC

capability leverages the collaborative environment to reduce timelines of each of these activities. It will expose design and employment weaknesses early in the process and increase the opportunity for distributed operations to avoid the costly and complex logistics associated with large scale training and rehearsal operations. We plan to realize these benefits through the following actions:

Supporting Objectives

6.1 Support development of revised concept development, training, acquisition and test concepts exploiting an enterprise LVC environment

We will develop a Modeling and Simulation (M&S) Enabling Concept that describes the way the USAF uses and intends to use M&S capabilities to support a broad spectrum of applications that enable current and future warfighting capabilities. Two frameworks accomplish this, (one each to support the two major activities enabled by M&S): (1) making better decisions, and (2) developing better skills. The frameworks are also supported by an LVC integrating architecture that provides compatible and consistent M&S data, service, infrastructure and best practices where applicable. The effectiveness of the Enabling Concept will be demonstrated by the number of organizations and programs using it to support development and fielding of required M&S capabilities.

6.2 Develop a business case for an expanded LVC enterprise environment

We will conduct a business case analysis (BCA) that will identify alternatives and present convincing business, economic, risk and technical arguments for selection and implementation of an enterprise LVC environment. The BCA will provide an objective, analytic foundation for an integrated investment in an LVC infrastructure supporting a broad spectrum of applications across USAF MAJCOMs to enable current and future warfighting capabilities. The BCA will describe the current state of our Air Force LVC, define a future state of alternatives, and evaluate the costs and benefits of these alternatives. The end goals are to enable capability requirements definition, research, development, test and evaluation, resource allocation, operational assessments, capability planning, educational wargaming and training and mission rehearsals.

6.3 Develop and deploy architecture to support an expanded LVC enterprise environment

We will use an integrating architecture approach to improve warfighter readiness through increased opportunity and realism, reduce and avoid duplication of efforts/costs, be more responsive to evolving command/functional requirements, maintain or increase innovation, and optimize use of resources (i.e. network, time, people and money).


INOSC WEST
CHAND NOSC
Mission
AFNetOps

Develop a comprehensive plan to establish and assess relationships with key stakeholders and customers of SAF/XC

Because virtually everyone is connected in some way or fashion to the Air Force network, our list of stakeholders and customers is both deep and wide. These customers include not only the Air Force, but our joint, coalition and interagency partners as well. Two-way communication among all of us is essential. To ensure that we are effectively serving all of these disparate individuals and groups, we need to approach the problem systematically, defining what each customer or stakeholder needs from SAF/XC and what we can do to make sure we satisfy their requirements.

Supporting Objectives

7.1 Conduct Stakeholder analysis

We will conduct an analysis of the SAF/XC key stakeholders to determine our strengths and weaknesses regarding our communication with those who either depend upon us or upon whom we depend for critical support. The results of this analysis will let us know who is getting the message, how they are receiving it, whether it's timely and relevant and whether they are clearly receiving the message we are sending.

7.2 Develop SAF/XC Strategic Communications Plan(s)

We will develop a Strategic Communications plan designed to ensure that all of our key stakeholders, both within and external to SAF/XC, are informed of our efforts and future direction. To truly maximize our efforts, we must get "buy-in" from all of our stakeholders.

7.3 Develop and implement an assessment framework

Once we have implemented the Strategic Communication Plan, we will develop and implement an assessment framework. This will ensure that not only has the message been "transmitted" but that it has also been "received."

Identify how and where SAF/XC can best enable joint warfighter integration

To maintain our technological advantage over our adversaries, we must not only deliver capability to meet the requirements of today, but we must anticipate future requirements and work with our stakeholders and customers, to satisfy these emerging requirements before they become a liability/risk to our air, space and cyber operations. This approach improves our ability to speak as a Service with one voice and be strong advocates in matters that will enable us to more tightly integrate with the other Services and our interagency and coalition partners.

Supporting Objective

8.1 Lead WFN AF and joint governance forums to enable synchronization of WFN efforts across the AF and with the joint community

We will lead critical synchronization and governance efforts that enable a cross-flow of information in the joint community and the formation of coordinated Air Force warfighter networking strategies. As the facilitator and lead for the Warfighter Networking O-6 Core Team and the Joint WFN Focus Team, SAF/XC will improve the AF's ability to speak with one voice on warfighter networking issues.

OPR Table

#	Strategic Goals & Objectives	OPR
1	Improve network security and reliability while reducing costs by implementing an AF Enterprise Network governance structure based on an enforceable architecture	
1.1	Support the development and implementation of an AF-enterprise wide governance structure that guides operational requirements to capability development	XCT
1.2	Initial Deployment of a rapid, risk managed certification and accreditation process across the IT System lifecycle	SIAO
1.3	Provide guidance to support the deployment of a distributed AF test and certification range that supports development and deployment of information and command and control capabilities	XCT
1.4	Support a recurring series of tests, experimentation events and innovative initiatives that support final capability deployment and development of new concepts and capabilities	GCIC
1.5	Guide and govern the development of an IT enterprise architecture which supports IT capability development and IT lifecycle processes	XCP
1.6	Transition pilot infrastructure efforts (e.g., IIB, AMPS) into supported programs	XCI
1.7	Guide development of a joint / interagency architecture to support networking operational entities (e.g., aircraft, ships, maneuver units) in both the global environment and regional AORs	XCD
1.8	Support and guide development of a joint architecture to support senior leadership in transit for all conditions including nuclear operations	XCI
2	Improve security and performance of network components by aligning AF network operations and defense C2 capability to the Joint network command structure	
2.1	Partner with AFSPC and AF/A3/5 in the development of a revised network operations concept	XCI
2.2	Deploy policy and procedures that ensure maintenance of the AF-enterprise network components against published DoD standards	XCD
2.3	Deploy policy and procedures to ensure that network performance in support of mission needs is maintained (including metrics)	XCI

3 Integrate C2 across all AF Service core Functions

3.1 Support the deployment of joint information architectures including taxonomies, vocabularies and ontologies ..... XCT

3.2 Support deployment of an AF-wide dashboard pulling from common data sources and supporting decision-makers AF-wide XCI

3.3 Support deployment of a new readiness reporting structure to support Joint Staff readiness reporting ..... XCT

3.4 Support deployment of an AF-standard flight scheduling capability ..... XCT

3.5 Support deployment of global space and global mobility status information to all AF operations centers ..... XCT

3.6 Support and influence development of an Operational Support Facility (OSF) to facilitate distributed operations ..... XCD

3.7 Support and influence integration of Component NAF AFFOR staff support systems with AOC WS systems in a coordinated effort focused on the Component NAF/CC ..... XCD

3.8 Support development and deployment of a fully integrated, net-centric theater command and control system (AOC, AFFOR staff, TACS) in support of the Combatant Commander ..... XCD

3.9 Develop Warfighter Sub-Enterprise Architecture ..... GCIC

3.10 Perform HAF-designated task as USAF Agile Combat Support Master Capability Lead (ACS C2 MCL) ..... GCIC

3.11 Deploy DCAPES automated information system to present, plan, source, mobilize, deploy, account for, sustain, redeploy, and reconstitute forces ..... GCIC

4 Improve the resourcing framework for AF C&I Systems portfolio

4.1 Coordinate and develop integrated AF Warfighter Integration and CIO inputs for FY11 APOM/POM ..... XCP

4.2 Implement an integrated SAF/XC Execution Plan ..... XCP

4.3 Refine the Senior Working Group-approved AF IT Investment Strategy to a capability-based Portfolio Investment construct that enforces investment decisions throughout system lifecycle and leverages funding and technology to enforce compliance ..... XCP

4.4 Expand the Air Force IT investment review process into the other mission areas, such as the Warfighting Mission Area (tied to 4.4) ..... XCP

5 Evolve C&I Workforce for the cyber future

5.1 Guide development of a C&I workforce management plan for military and civilians ..... XCT

5.2 Support development of AF cyber workforce development plan ..... XCT

5.3 Guide C&I development plans for key positions for both military and civilians ..... XCT

6 Establish a persistent and cost effective live, virtual, constructive (LVC) enterprise environment that supports concept development, acquisition and testing, and composite mission training and rehearsal

6.1 Support development of revised concept development, training, acquisition and test concepts exploiting an enterprise LVC environment ..... XCD

6.2 Develop a business case for an expanded LVC enterprise environment ..... AFAMS

6.3 Develop and deploy architecture to support an expanded LVC enterprise environment ..... XCD

7 Develop a comprehensive plan to establish and assess relationships with key stakeholders and customers of SAF/XC

7.1 Conduct Stakeholder analysis ..... AG

7.2 Develop SAF/XC Strategic Communications Plan(s) ..... AG

7.3 Develop and implement an assessment framework ..... AG

8 Identify how and where SAF/XC can best enable joint warfighter integration

8.1 Lead WFN AF and joint governance forums to enable synchronization of WFN efforts across the AF and with the Joint community ..... XCD

Notes

Notes